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The Director of Central Intelligence  
Washington, D.C. 20505

## Critical Intelligence Problems Committee

DCI/ICS 83-3932  
4 January 1984

MEMORANDUM FOR: CIPC Members

FROM: Eloise R. Page  
Chairman, Critical Intelligence Problems Committee

SUBJECT: Terrorism Review

REFERENCE: A Review of the Intelligence Community's Capabilities Against  
Terrorism, dtd 23 December 1983

1. Thank you each for your assistance in producing the referenced report. Considering the brief time we had to prepare it, the product proved very creditable. It provided the DCI a balanced recap of the Community's posture on terrorism and demonstrated that we are seeking innovative means to improve.

2. We should press ahead, however, and build on our 23 December report. In his statement on the Long Commission report, the President said with respect to terrorism, "In the days ahead, we need systematically to re-evaluate our approach to this problem. . ." The DCI made that same point in his original guidance on this subject, adding that it must be done quickly as well as systematically. The CIPC therefore has a mandate to proceed with a more deliberate, but still expeditious effort. 23 January appears to be a reasonable target date.

3. The emergence of state-sponsored terrorism as a major threat to US interests abroad provides a unique challenge to the Intelligence Community. It is clearly the time for creative thinking and innovative approaches as we seek solutions to this unprecedented and unconventional problem. The discussion which led to our interim report to the DCI surfaced some new ideas. We should carefully examine these ideas to determine if they should be presented to the DCI as recommended courses of action. We should also strive to develop additional new ideas or initiatives with respect to support of counter-terrorist actions.

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4. The following schedule will enable us to meet our target date:

- By 9 January, CIA, FBI, NSA and DIA in coordination with the Services, should each provide a written plan addressing its respective responsibilities on collection, analysis, dissemination and, where applicable, use of foreign intelligence relative to terrorism. The plan should describe as a minimum each agency's perception of significant gaps, the opportunities it sees for new initiatives to address those gaps and its recommendations for specific actions. It should also include a general discussion of each agency's baseline program and currently programmed improvements. Emphasis should be placed on potential new initiatives. [ ]
- Also by 9 January, participants should provide discussion papers on the preliminary proposals made in the reference: specifically, NSA should cover the Fusion Center concept; DIA, the Washington Area Terrorism Conferencing Net, progressive alert conditions and the common warning/reporting formats; CIA, improved relations with consumers, improved liaison arrangements with foreign governments, the restrictions on dissemination of threat information; CIA in coordination with FBI and NSA, the potential for increased use of technical means of penetrating terrorist organizations; the USMC, the single National Ops/Intelligence Center concept; and other discussion papers offering means of improvement are invited from any and all elements of the Community. No particular format is necessary, but the papers should be prepared for review by non-specialists. [ ]
- Beginning on 9 January, representatives of the same organizations that produced the referenced 23 December report (see attachment) are requested to reconvene here at CHB. The various contributing agencies will brief and defend their respective papers to that working group. A maximum of three days will be allotted to this step. [ ]
- The working group should appoint a drafting committee from among its members, and provide it guidance on the content of the final report. If necessary, arrangements can be made for the drafting committee to gather [ ] for a period of concentrated writing, in order to complete its work by Monday, 16 January. [ ]
- The week of 16 January will be spent finalizing and coordinating the report. A CIPC meeting could be convened on Monday, 23 January to consider the report formally. [ ]

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5. The time constraints imposed by this schedule will limit us to dealing with only selected material. That may prove healthy. If, however, this course produces significant omissions in our work, we can consider a subsequent effort after 23 January. On balance, however, at this point speed of deliberation appears at least as necessary as depth of deliberation.

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Eloise R. Page

Attachment: As stated

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ATTACHMENT

**CIPC Working Group on Terrorism  
Membership List**

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<u>NAME</u>	<u>ORGANIZATION</u>	<u>PHONE</u>
Mr. Norman C. Hope	FBI	
LtCol Preston Funkhouser	Army	
[REDACTED]	NSA	
LtCol Harry Pannill	JSOC	
[REDACTED]	DIA	
	CIA	
Mr. Richard Cook	Navy	
[REDACTED]	SIGINT	
	HUMINT	
Mr. Jack Renwick	Secret Service	
Mr. Leon Banker	USAF	
Mr. Terry Arnold	State	
Maj Marv Rodney	USM	
[REDACTED]	COMIREX	

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